# JUNIOR OIL AND GAS FIRMS COST OF EQUITY APPROXIMATION: A CONTINUATION OF THE PRAGMATIC USE OF THE SHARPE RATIO <br> EMPLOYED JUNE 2008 

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## OVERVIEW

The following serves as an update upon the previous "A Pragmatic Method of Approximating the Minimum Cost of Equity for Junior Oil and Gas Firms During Periods of Commodity Price Uncertainty". Methods presented then are no longer effectual in these dramatically changed economic times. This paper serves as a discussion as to the reasons why.

## INTRODUCTION

In the past three months there has been a substantial and almost instantaneous downturn in the world economy. Since June 30, 2008 there has been at least a $30 \%$ decline in most every major North American stock market with the one exception of the very narrowly defined DJI Index, which is down $22 \%$ :

| \% decline in major Indexes June 30, 2008 to Nov 28, 2008 |  |
| :--- | ---: |
| S\&P 500 | $-30.0 \%$ |
| NASDAQ Composite | $-33.0 \%$ |
| Dow Jones Industrials | $-22.2 \%$ |
| Wilshire 5000 | $-31.6 \%$ |
| S\&P/TSX | $-35.9 \%$ |

## INCREASED MARKET VOLATILITY

Moreover, the annualized volatility for each of these indexes (measured for the 12 months ending the last trading day of November) is now almost unprecedented compared with recent history:

|  | Annualized Volatility (measured by trading day) for the One Year Ended: |  |  |  |  |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | :--- |
|  | Nov-08 | Nov-07 | Nov-06 | Nov-05 | Nov-04 | Nov-03 | Nov-02 | Nov-01 | Nov-00 |
| S\&P 500 | $38.15 \%$ | $15.02 \%$ | $9.89 \%$ | $10.23 \%$ | $10.93 \%$ | $17.32 \%$ | $25.44 \%$ | $21.85 \%$ | $20.87 \%$ |
| NASDAQ Composite | $38.02 \%$ | $16.32 \%$ | $13.90 \%$ | $12.45 \%$ | $16.98 \%$ | $22.60 \%$ | $34.08 \%$ | $45.73 \%$ | $44.65 \%$ |
| Dow Jones Industrials | $35.54 \%$ | $13.68 \%$ | $9.76 \%$ | $10.27 \%$ | $10.68 \%$ | $16.83 \%$ | $24.94 \%$ | $21.48 \%$ | $19.63 \%$ |
| Wilshire 5000 | $37.51 \%$ | $14.83 \%$ | $10.46 \%$ | $10.44 \%$ | $11.24 \%$ | $16.73 \%$ | $24.43 \%$ | $23.42 \%$ | $23.29 \%$ |
| S\&P/TSX | $35.94 \%$ | $13.48 \%$ | $12.81 \%$ | $10.44 \%$ | $11.14 \%$ | $9.92 \%$ | $16.37 \%$ | $20.11 \%$ | $25.18 \%$ |

To better understand the magnitude of the September to November 2008 market changes, we will look at the history of index volatility measured over a rolling 3 month period. The following graph clearly shows that market volatility has almost never been as high (almost a $60 \%$ annualized rate) as in the three months ending November 2008. The one exception was the 2000 to 2001 Dot.Com fiasco which specifically impacted the NASDAQ and caused the period ending February 2001 to exceed $60 \%$.


## IMPACT UPON COST OF EQUITY FOR JUNIOR O\&G EXPLORATION FIRMS

While the recent sub-prime mortgage debacle and subsequent commercial credit crunch had been an economic disaster of epic proportions, it does also afford us a very unique opportunity to test 'cost-of-equity' market reaction. Specifically, for the 60 month period ending June 30, 2008 the Accession Capital paper entitled "A Pragmatic Method of Approximating the Minimum Cost of Equity for Junior Oil and Gas Firms During Periods of Commodity Price Uncertainty" came to the conclusion that most of the 50 TSX-V firms examined had failed to meet a minimum cost of equity expectation. This conclusion was determined on a post-hoc unit-of-risk basis. The Sharpe Ratio was employed to examine what the market index ${ }^{1}$ had returned per unit of volatility. This was then compared to the historic volatility of the 50 subject firms to determine how many of these had met or exceeded this return-per-standard-deviation index benchmark. Only six had.

Now, just five short months later the world of commerce is a much different place. The NYMEX near-term crude oil futures, which had closed at an all-time high of $\$ 145.18$ on July 14, 2008 finished November at $\$ 54.43$ and has, at of this writing, dropped as low as $\$ 40.81$ in December. The June to November month-end decline in the S\&P/TSX Capped Energy Index equates to a drop of $45 \%$.

The sample firms referenced in "A Pragmatic Method ..." have suffered share price declines far exceeding those of any index. Of the original fifty, two have since been privatized and one has not traded at all since June $30^{\text {th }}$. Forty-six have incurred share price declines that have averaged almost $73 \%$ in the intervening 5 months. Only one has experienced share appreciation since June 30, 2008 (Tanganiyika Oil Co.).

[^0]
## Accession Capital Corp

|  | Root Ticker | Company Name | \% Change in Stock Price June 30/08 to Nov 30/08 |
| :---: | :---: | :---: | :---: |
| 1 | AGP | Anglo Potash Ltd. | N/A |
| 2 | AOI | Africa Oil Corp | -58.64\% |
| 3 | ARN | Arcan Resources Ltd. | -74.83\% |
| 4 | BFR | Buffalo Resources Corp | -62.99\% |
| 5 | BUK | Bridge Resources Corp | -65.41\% |
| 6 | CE | Canada Energy Partners Inc. | -58.75\% |
| 7 | CEN | Coastal Energy Company | -52.62\% |
| 8 | CHQ | Challenger Energy Corp. | -69.57\% |
| 9 | CKK | Cordy Oilfield Services Inc. | -79.73\% |
| 10 | CLN | Culane Energy Corp | -81.86\% |
| 11 | CNS | Canoro Resources Ltd. | -80.58\% |
| 12 | CXZ | Canext Energy Ltd | -68.00\% |
| 13 | CYR | Cirrus Energy Corporation | -80.42\% |
| 14 | DEJ | Dejour Enterprises Ltd. | -72.78\% |
| 15 | ENG | Energulf Resources Inc. | -92.20\% |
| 16 | EUG | Eurogas Corporation | -78.46\% |
| 17 | FO | Falcon Oil and Gas Ltd. | -81.58\% |
| 18 | GBE | Grand Banks Energy Corp | N/A |
| 19 | GNO | Genoil Inc. | -37.21\% |
| 20 | GSA | Groundstar Resources Limited | -83.33\% |
| 21 | IAE | Ithaca Energy Inc | -88.32\% |
| 22 | KDK | Kodiak Energy Inc. | -72.00\% |
| 23 | LEY | Loon Energy Inc. | -61.67\% |
| 24 | MCF | March Resources Corp. | -88.89\% |
| 25 | MMT | Mart Resources Inc. | -88.14\% |
| 26 | MVN | Madalena Ventures Inc | -80.77\% |
| 27 | NKW | Naikun Wind Energy Group Inc. | -72.11\% |
| 28 | NRS | Norwood Resources Ltd. | -88.46\% |
| 29 | OEX | Orleans Energy Ltd. (now TSX) | -49.62\% |
| 30 | ORC | Orca Exploration Group | N/A |
| 31 | OYL | CGX Energy Inc. | -85.07\% |
| 32 | PEF | Petroflow Energy Ltd. | -57.33\% |
| 33 | POE | Pan Orient Energy Corp | -60.78\% |
| 34 | PRD | Pacific Rodera Energy Inc. | -57.45\% |
| 35 | RYD | Ryland Oil Corporation | -84.88\% |
| 36 | SCS | Second Wave Petroleum Ltd. | -85.00\% |
| 37 | SE | Stratic Energy Corporation | -76.47\% |
| 38 | SLG | Sterling Resources Ltd. | -85.95\% |
| 39 | SOR | Solana Resources Ltd. | -52.99\% |
| 40 | SQZ | Serica Energy PLC | -60.99\% |
| 41 | STP | Southern Pacific Rescources Corp. | -85.71\% |
| 42 | TGE | TG World Energy Corp. | -80.39\% |
| 43 | TTR | Terra Energy Corp | -38.10\% |
| 44 | TWO | Twoco Petroleums Ltd. | -63.49\% |

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| 45 | TYK | Tanganiyika Oil Co. (now TSX) | $8.91 \%$ |
| :--- | :---: | :--- | ---: |
| 46 | WSR | WSR Gold Inc. | $-95.38 \%$ |
| 47 | WX | Wrangler West Energy Corp. | $-61.90 \%$ |
| 48 | WZR | Westernzagros Resrouces Ltd | $-75.50 \%$ |
| 49 | XE | Xemplar Energy Corp | $-73.61 \%$ |
| 50 | XEL | Xcite Energy Limited | $-93.64 \%$ |
|  |  |  |  |
|  |  |  |  |
|  |  | Average of Decliners | $-72.69 \%$ |
|  |  | Average of Gainers | $8.91 \%$ |

In light of such economic turmoil, two questions should be asked:

1. Could the same unit-of-risk procedures be applied now to determine a minimum cost of equity measure? And, if so, how has our sample of the fifty Junior Oil and Gas (O\&G) firms have faired?
2. Is it even reasonable to expect that traditional cost-of-equity measures will apply during times of global market meltdowns?

Traditionally, cost-of-equity measures have been long-termed. This is because most securities have indefinite life spans - and the assets those firms invest in often have thirty, forty or fifty-year economic lives. Therefore, in order to correctly match the expected risk yield curve with the earnings stream, one must use a long-term return-onequity perspective. The Market Risk Premium (MRP) commonly applied in the Capital Asset Pricing Model (CAPM), for example, is usually representative of a period of at least fifty years and often as long as eighty-two years. But do investors return expectations differ in times of very high market volatility?

In the June 2008 Accession paper the historic Sharpe Ratio price of risk was based upon a 60 -month average return and it was argued that this was a good benchmark with which to set the cost of equity minimum standards for junior exploratory oil and gas firms. These firms are unique in that their business cycle is generally shorter than five years. In the
event that they find a major reserve and evolve into a consistent producer, they then cease to qualify as pure exploration firms.

As at June 30, 2008 the 60 month Sharpe Ratio on the S\&P/TSX index was 0.9815 . That is, for every one percent of volatility in the Index, there was $0.98 \%$ return in the market risk premium - almost a one-to-one ratio. However, those 60 preceding months were comparatively uneventful. They certainly did not reflect a financial crisis of the magnitude subsequently incurred in the latter half of 2008.

QUESTION ONE: The answer to the first question above becomes an emphatic NO. This is because, for the sixty months proceeding December 2008, the Sharpe Ratio turns negative. The ratio is dependent upon the excess the Index returns over the risk-free rate of interest (the MRP). The S\&P/TSX generated a total effective annual yield of approximately $2.4 \%$ for the period in question ${ }^{2}$ whereas the average long-term Government of Canada bond rate was approximately $4.5 \%$ over that period. So our expost measure of unit-risk becomes rhetorical in light of this - no investor would ever advance any equity funds whatsoever with the expectation that an equal investment in risk-free bonds would yield a greater return.

We had been using the historic 60 month Sharpe Ratio has a proxy for investors' future expectations on the Index as a whole. To the end of June 2008 this technique had worked fine and it was reasonable to presume that 0.9815 previously measured return/risk matrix would continue into the future. Then the Index dropped $36 \%$ in five months and our previous expectations of market performance became meaningless ${ }^{3}$. Such is the foible of

[^1]not actually knowing the future, but being in the business of having to predict it all the same. Now what?

QUESTION TWO: The answer to question two is undoubtedly a much bigger scope than can be addressed here. However, without actually providing any credible empirical evidence to support this supposition; it is not reasonable to expect that the average minority interest investor ${ }^{4}$ is going to have the same return expectations during times of $60 \%$ market volatility as compared with more normal times of $20 \%$ volatility. It will be instructive, just the same, to examine an updated table of the " 50 Larges Oil and Gas Firms Trading on Toronto Venture Exchange in June 2008" presented in the earlier Accession paper (pg. $5 \& 6$ ):

[^2]50 O\&G Firms that were trading on Toronto Venture Exchange in June 2008
60 MONTH DATA
36 MONTH DATA

| Root Ticker | Company Name | Equity Market Cap as at Oct 31, 2008 (per TSX in millions C\$) |  | Max. \# of data months | Annualized Yield* in that Period | Beta: 60 month w S\&P/TSX Index | $\mathrm{R}^{2}: 60$ <br> month w S\&P/TSX Index | Volatility: Monthly standard deviation \% over 60 months | Beta: 36 month w S\&P/TSX Index | $\mathrm{R}^{2}: 36$ <br> month w S\&P/TSX Index | Volatility: Monthly standard deviation \% over 36 months |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| AGP | Anglo Potash Ltd. |  |  | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A |
| AOI | Africa Oil Corp | \$ | 63.3 | 60 | 21.7\% | 1.396 | 0.117 | 17.97\% | 1.548 | 0.218 | 16.71\% |
| ARN | Arcan Resources Ltd. | \$ | 38.6 | 37 | -51.7\% | N/A | N/A | N/A | 2.217 | 0.284 | 20.99\% |
| BFR | Buffalo Resources Corp | \$ | 41.4 | 60 | -4.8\% | 1.051 | 0.043 | 22.48\% | 1.946 | 0.452 | 14.58\% |
| BUK | Bridge Resources Corp | \$ | 71.4 | 60 | 33.8\% | 2.317 | 0.065 | 40.08\% | 1.371 | 0.178 | 16.40\% |
| CE | Canada Energy Partners Inc. | \$ | 47.4 | 24 | -19.5\% | N/A | N/A | N/A | N/A | N/A | N/A |
| CEN | Coastal Energy Company | \$ | 103.8 | 39 | 20.9\% | N/A | N/A | N/A | -1.362 | 0.009 | 72.78\% |
| CHQ | Challenger Energy Corp. | \$ | 80.7 | 36 | -9.8\% | N/A | N/A | N/A | 0.788 | 0.023 | 26.33\% |
| CKK | Cordy Oilfield Services Inc. | \$ | 20.9 | 60 | 6.5\% | 8.353 | 0.041 | 181.71\% | 1.990 | 0.310 | 18.01\% |
| CLN | Culane Energy Corp | \$ | 48.9 | 60 | 17.6\% | 2.038 | 0.202 | 19.92\% | 2.368 | 0.320 | 21.10\% |
| CNS | Canoro Resources Ltd. | \$ | 51.1 | 60 | -21.9\% | 2.031 | 0.121 | 25.67\% | 1.811 | 0.150 | 23.56\% |
| CXZ | Canext Energy Ltd | \$ | 33.6 | 30 | -41.3\% | N/A | N/A | N/A | N/A | N/A | N/A |
| CYR | Cirrus Energy Corporation | \$ | 130.3 | 44 | 4.6\% | N/A | N/A | N/A | 2.009 | 0.280 | 19.12\% |
| DEJ | Dejour Enterprises Ltd. | \$ | 38.9 | 60 | 12.1\% | 2.804 | 0.283 | 23.19\% | 2.821 | 0.501 | 20.07\% |
| ENG | Energulf Resources Inc. | \$ | 13.1 | 60 | -12.0\% | 1.710 | 0.032 | 41.71\% | 0.285 | 0.002 | 31.28\% |
| EUG | Eurogas Corporation | \$ | 87.2 | 60 | -16.0\% | 1.891 | 0.129 | 23.16\% | 1.600 | 0.273 | 15.44\% |
| FO | Falcon Oil and Gas Ltd. | \$ | 172.6 | 60 | 5.0\% | 2.661 | 0.134 | 32.02\% | 3.614 | 0.271 | 34.96\% |
| GBE | Grand Banks Energy Corp |  |  | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A |
| GNO | Genoil Inc. | \$ | 42.7 | 60 | 8.6\% | 0.500 | 0.006 | 28.67\% | 0.412 | 0.005 | 30.60\% |
| GSA | Groundstar Resources Limited | \$ | 13.0 | 60 | -14.2\% | 0.987 | 0.023 | 28.71\% | 0.402 | 0.005 | 30.07\% |
| IAE | Ithaca Energy Inc | \$ | 73.4 | 30 | -48.1\% | N/A | N/A | N/A | N/A | N/A | N/A |
| KDK | Kodiak Energy Inc. | \$ | 50.4 | 10 | -78.3\% | N/A | N/A | N/A | N/A | N/A | N/A |
| LEY | Loon Energy Inc. | \$ | 20.0 | 60 | 27.4\% | 1.556 | 0.090 | 22.83\% | 1.389 | 0.158 | 17.62\% |
| MCF | March Resources Corp. | \$ | 2.2 | 60 | -41.0\% | 3.062 | 0.058 | 56.06\% | 2.249 | 0.160 | 28.33\% |
| MMT | Mart Resources Inc. | \$ | 23.8 | 60 | -19.2\% | 2.329 | 0.174 | 24.54\% | 2.019 | 0.167 | 24.90\% |
| MVN | Madalena Ventures Inc | \$ | 12.4 | 22 | -70.4\% | N/A | N/A | N/A | N/A | N/A | N/A |
| NKW | Naikun Wind Energy Group Inc. | \$ | 15.7 | 60 | 35.3\% | 2.871 | 0.115 | 37.28\% | 2.483 | 0.098 | 40.05\% |
| NRS | Norwood Resources Ltd. | \$ | 13.0 | 60 | -15.3\% | 3.464 | 0.171 | 36.86\% | 3.646 | 0.178 | 43.55\% |
| OEX | Orleans Energy Ltd. (now TSX) | \$ | 122.2 | 47 | -7.0\% | N/A | N/A | N/A | 1.137 | 0.176 | 13.65\% |
| ORC | Orca Exploration Group | \$ | 86.8 | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A |

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| 31 | OYL | CGX Energy Inc. | \$ | 59.3 | 60 | -9.3\% | 2.584 | 0.171 | 27.50\% | 3.182 | 0.271 | 30.79\% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 32 | PEF | Petroflow Energy Ltd. | \$ | 141.0 | 60 | 75.8\% | 2.259 | 0.048 | 45.11\% | 2.398 | 0.182 | 28.34\% |
| 33 | POE | Pan Orient Energy Corp | \$ | 199.4 | 60 | 69.4\% | -0.206 | 0.000 | 79.79\% | 2.237 | 0.257 | 22.25\% |
| 34 | PRD | Pacific Rodera Energy Inc. | \$ | 27.4 | 60 | -8.5\% | 1.962 | 0.098 | 27.48\% | 2.391 | 0.236 | 24.80\% |
| 35 | RYD | Ryland Oil Corporation | \$ | 61.5 | 60 | 66.9\% | 2.629 | 0.040 | 57.99\% | 4.689 | 0.152 | 60.69\% |
| 36 | SCS | Second Wave Petroleum Ltd. | \$ | 27.1 | 47 | -59.4\% | N/A | N/A | N/A | 1.583 | 0.085 | 27.30\% |
| 37 | SE | Stratic Energy Corporation | \$ | 80.4 | 60 | -12.2\% | 2.026 | 0.201 | 19.89\% | 1.871 | 0.325 | 16.53\% |
| 38 | SLG | Sterling Resources Ltd. | \$ | 102.1 | 60 | -0.5\% | 2.094 | 0.176 | 21.96\% | 2.226 | 0.275 | 21.38\% |
| 39 | SOR | Solana Resources Ltd. | \$ | 328.7 | 60 | 2.2\% | 1.738 | 0.124 | 21.70\% | 1.584 | 0.159 | 20.03\% |
| 40 | SQZ | Serica Energy PLC | \$ | 144.7 | 60 | -3.6\% | 1.692 | 0.121 | 21.40\% | 1.220 | 0.326 | 10.77\% |
| 41 | STP | Southern Pacific Rescources Corp. | \$ | 16.1 | 60 | 27.7\% | 6.119 | 0.075 | 98.45\% | 6.518 | 0.093 | 107.62\% |
| 42 | TGE | TG World Energy Corp. | \$ | 7.8 | 60 | 7.5\% | 2.488 | 0.185 | 25.40\% | 1.946 | 0.212 | 21.30\% |
| 43 | TTR | Terra Energy Corp | \$ | 109.7 | 60 | 47.9\% | 2.250 | 0.024 | 64.06\% | 1.163 | 0.122 | 16.81\% |
| 44 | TWO | Twoco Petroleums Ltd. | \$ | 17.8 | 56 | -9.3\% | N/A | N/A | N/A | 1.811 | 0.441 | 13.74\% |
| 45 | TYK | Tanganiyika Oil Co. (now TSX) | \$ | 1,751.1 | 60 | 31.6\% | 0.540 | 0.023 | 15.70\% | 0.483 | 0.019 | 17.82\% |
| 46 | WSR | WSR Gold Inc. | \$ | 6.2 | 60 | -46.5\% | 4.569 | 0.176 | 47.88\% | 4.460 | 0.298 | 41.20\% |
| 47 | WX | Wrangler West Energy Corp. | \$ | 43.1 | 60 | -7.6\% | 0.827 | 0.149 | 9.41\% | 0.966 | 0.251 | 9.72\% |
| 48 | WZR | Westernzagros Resrouces Ltd | \$ | 125.8 | 14 | -77.1\% | N/A | N/A | N/A | N/A | N/A | N/A |
| 49 | XE | Xemplar Energy Corp | \$ | 31.1 | 60 | 45.6\% | 3.056 | 0.076 | 48.84\% | 2.895 | 0.104 | 45.27\% |
| 50 | XEL | Xcite Energy Limited | \$ | 2.8 | 13 | -94.2\% | N/A | N/A | N/A | N/A | N/A | N/A |
|  | Average Monthly VolatilityAnnualized Volatility |  |  |  |  |  |  |  | 39.25\% |  |  | 27.91\% |
|  |  |  |  |  |  |  |  |  | 135.98\% |  |  | 96.69\% |

* Yield is primarily earned in capital gains (stock appreciation), as very few of these firms have paid dividends during the period of observation

R-Squared statistics of less than $10 \%(>0.10)$ are shown in red and would not be considered reliable regressions

Of the fifty firms previous presented in the June sample thirty-five had at least 60 months of historic data. Of these thirty-five, only two of them had coefficients of determination (r-squared statistics) greater than 0.10 (and these just barely, at 0.113 and 0.118 ). On the whole, the regressions for those thirty-five firms where quite unreliable. Contrast this to the updated table above and note that, of the thirty-three firms with at least 60 months of history, seventeen now have r-squared statistics greater than 0.10 . One possible explanation for this increased correlation is that virtually all the firms have moved directionally with the market over the past five months.

Moreover, when the thirty-three firms are grouped ${ }^{5}$ into a mini-index and these combined results are regressed against the S\&P/TSX Index, a Beta of 2.35 is obtained with a moderately reliable r-squared of 0.463 . Further, the regressions are performing as would be expected relative to sample size. That is, as the sample size of the grouped data is increased, non-systematic noise is moderated and r-squared also increases. A group of ten firms gives a $\mathrm{r}^{2}$ of 0.24 , twenty 0.387 , thirty is 0.458 and finally thirty-three is 0.463 .

## JUNE FINDINGS VERSUS CURRENT UPDATE

In the June paper, it was possible, using the Sharpe Ratio, to come to a specific cost of equity minimum that was unique to each individual O\&G firm. This will no longer work given that the Sharpe Ratio has now turned negative. However, it is now possible to come to an overall Beta for the group as a whole - one that would set a benchmark standard of measure for all O\&G juniors as at November 30, 2008. From this, firm specific risk factors would need to be considered in order to determine how the individual cost of equity would compare with that derived from the grouped beta.

Now the question becomes 'which equity risk premium should be applied against this overall beta in order to arrive at a generalized cost of equity for the group as a whole?' The traditional CAPM would use the long-term MRP. However, an increasing body of

[^3]research shows that there is a strong relation between the equity risk premium and expected market volatility.

## THE IMPORTANCE OF USING AN EXPECTED (EX-ANTE) MRP

The historical MRP for the S\&P/TSX (formerly the TSE300) index for the 72 year period of 1936 through 2007 is $5.7 \%{ }^{6}$ with an annualized volatility of $14.9 \%$ for the years of 1952 through June 2008. Few investors could, however, be expected to accept the same $5.7 \%$ risk premium at a time when market volatility is $60 \%$. For example, with a Beta of 2.35, a historic MRP of $5.7 \%$ and a risk-free rate of $3.94^{7} \%$, the CAPM would suggest a levered cost of equity of $17.3 \%$ [ $3.94 \%+2.35 \times 5.7 \%]$. Intuitively, however, it is unreasonable to expect that risk-adverse investors will be attracted into such speculative equities during such turbulent times for only a $17.3 \%$ return. The problem is that the historic MRP has been employed in the calculation as a proxy for expected MRP. This is precisely the same difficulty that caused us to abandon the use of the Sharpe Ratio in setting a minimum cost of equity benchmark for these firms. Consider, for example, that there would never be an occasion where the expected return on the Market is less than the long-term risk-free rate, although historically there have been numerous periods where the actual realized Market return descended below the long-term risk-free rate for that period.

Chen et. al (2006 working paper) ${ }^{8}$ come to the conclusions that there is a very strong correlation between market volatility and expected MRP. Moreover, they point out previous conflicting evidence of the correlation between MRP and market volatility generally stems from the inappropriate use of ex-post historic MRP data, which is not a good predictor of ex-ante expected MRP. They have designed a model that they claim is a reliable predictor of expected MRP. This model is well beyond the scope of our little

[^4]discussion here. However, they do provide considerable insight to addressing question two above: "The intertemporal tradeoff between systematic equity market risk and expected returns is one of the most important cornerstones in most asset pricing theories ... Our results highlight the importance of using the ex ante equity premium instead of the realized equity premium in asset pricing tests." ${ }^{, 9}$

## CONCLUSIONS

During extraordinary times, making inferences based upon ordinary historic performance will not work. The previous application of the historic Sharpe Ratio unit-price-of-risk in setting a minimum expectation for the cost of equity fails entirely when future economic volatility cannot be expected to be in accord with the past. During extraordinary times, more sophisticated, and perhaps somewhat less transparent, method of predicting investors' expectations must be employed.

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[^0]:    ${ }^{1}$ The S\&P/TSX index was employed as all the Oil \& Gas [O\&G] firms were Canadian juniors

[^1]:    ${ }^{2}$ Of course, for the 55 months prior to July 2008 the annual yield on the Index was approximately $13 \%$, so it was only the final 5 months to the end of November 2008 that obliterated most of the earlier gains.
    ${ }^{3}$ It would be possible, of course, to select another historic period to represent future expectations of the Sharpe Ratio. For example, rather than a 60 month measure, perhaps a 120 month or $240 \ldots$ or even make the same ultra-long-term assumptions the CAPM does. The problem with this approach, particularly if the results are to be used in litigation, is that one can quickly lose objectivity and be unable to defend against an accusation of bias in the ultimate selection of the period (i.e. data cherry picking).

[^2]:    ${ }^{4}$ An even more pertinent question to the professional valuator is what the cost of capital expectations will be for the en bloc investor. The issue revolves around how long the shock of the market downturn is expected to last and the predicted rate of recovery.

[^3]:    ${ }^{5}$ See, for example, the Accession paper "Measuring the Error of Estimation in Grouped Stock Betas".

[^4]:    ${ }^{6}$ See Accession Capital Corp paper "A Pragmatic Method of Approximating the Minimum Cost of Equity for Junior Oil and Gas Firms..." of June 2008, footnote 15.
    ${ }^{7}$ The Govt. of Canada November 30, 2008 long-term benchmark bond yield, as per the Bank of Canada ${ }^{8}$ Chen, L., Guo, H. \& Zhang, L., Equity Market Volatility and Expected Risk Premium, 2006 working paper for Federal Reserve Bank of St. Louis - Research Division

[^5]:    ${ }^{9}$ Ibid, pg. 24

